CALL TO ORDER:

Chairman Jonathan N. Pinson called the meeting to order at 9:20 A.M. The public notice was read. The agenda (Attachment 1) and supporting materials (Attachment 2) were previously circulated to the members, media and interested persons. Trustee Corbitt delivered the Invocation. The roll was called and the following persons were present:

Members Present: Chairman Jonathan N. Pinson, Vice Chairman John H. Corbitt, Secretary Robert M. Nance, Trustees Mrs. Linda Edwards-Duncan, Dr. Jackie R. Epps, Dr. Gail Joyner-Fleming, Ms. Patricia B. Lott, Mr. Matthew T. Richardson, Dr. Walter L. Tobin, Mr. Robert L. Waldrep, Jr., Mr. Maurice G. Washington and Mr. Lancelot D. Wright.

Ex-Officios/Administrators: Ex-Officios: Dr. M. Evelyn Fields, Mr. Nathaniel Howard, Mrs. Kay Snider, Mr. Roger Leaks for Mr. Jackie Steele / Administrators: President Dr. George E. Cooper, Chief of Staff and General Counsel Atty. Edwin D. Givens, Executive Director to the Board Ms. Joyce Green, Vice President for Institutional Advancement Mr. Anthony Holloman, Vice President for Academic Affairs Dr. Joyce Blackwell, Vice President for Research, Economic Development and Public Service Dr. G. Dale Wesson, Vice President for Student Affairs Dr. Charles N. Smith, Vice President for Institutional Effectiveness Dr. Rita J. Teal, Athletics Director Mrs. Charlene Johnson, Vice President for Finance, Facilities and MIS Mr. John Smalls, Director of Public Relations Mrs. Erica Taylor, Executive Assistant to the President Mrs. Shondra Abraham, Administrative Assistant to the Board Ms. Eartha Mosley and Recorder Mrs. Chrystel Rogers.


OPEN SESSION:

Chairman Pinson apologized for being delayed and called on President George Cooper for a special recognition. President Cooper introduced Dr. Joyce Blackwell for a special recognition. Dr. Blackwell introduced Mr. Eddie Ellis, Director of Bands, and several band members that were present. Dr. Blackwell indicated that SC State’s band recently performed at the Honda Battle of the Bands. SC State’s Band was one of eight bands invited. This was SC State’s first year to be invited. SC State’s Marching 101 was unanimously voted the best and most popular band. In addition, Dr. Blackwell indicated that Mr. Ellis was recently awarded the Palmetto Patriot Award by Lieutenant Governor Andre Bauer. This award is the highest civilian honor that the Lieutenant Governor’s Office can award. It was awarded to Mr. Ellis for his service to the state and the Orangeburg community. Mr. Ellis and band members were congratulated for the well-deserved honors they received. Everyone applauded Mr. Ellis and his band members.
Adoption of Agenda

Chairman Pinson called for adoption of the agenda. Trustee Corbitt moved, seconded by Trustee Edwards-Duncan, to adopt the agenda as written. Chairman Pinson called for questions.

Trustee Washington asked if there would be a discussion on the University’s Mid-Year Review report during the Budget, Audit, Facilities and Grounds Committee. President Cooper responded that the Mid-Year Budget Review had already been shared and discussed in Committee meeting and the special budget meeting in Columbia. Trustee Washington indicated that he would have questions about the Mid-Year Budget Review when they get to the Budget, Audit, Facilities and Grounds Committee’s report. Chairman Pinson indicated that was fine. Trustee Epps asked wasn’t there some key milestones in terms of certain dates things had to be done by in order to trigger some adjustment to the budget? Chairman Pinson indicated that those questions could be raised and addressed when they get to the Budget Committee’s report.

There were no changes made to the agenda. Chairman Pinson called for the vote to adopt the agenda as written. Vote: unanimously approved.

Chairman’s Report

Chairman Pinson indicated that with several new degree programs and recent accreditation, it is an exciting time at SC State. He also indicated that it is a challenging time. Chairman Pinson stated there is no denying that SC State made mistakes in the past. The Board cannot change the past; they can only acknowledge and learn from the past mistakes and move forward. Sometime in the next few weeks, Chairman Pinson expects the Legislative Audit Council’s (LAC) report will be released. He is looking forward to receiving this report because he believes it will offer SC State a chance to improve its policies and procedures. In anticipation thereof, Chairman Pinson stated that he would like to establish a Board Advisory Committee consisting of South Carolina’s top business and financial leaders. The Advisory Committee will be charged with helping the Board review findings of the LAC audit, look at other policies and financial practices of the University and help the Board devise new, better, more transparent procedures for the future. He has already talked to several business and financial leaders about assisting SC State in this way. Chairman Pinson asked for the Trustees input as to whom they feel would be great serving on this Advisory Committee as he looks to bring in new relationship partners to help change some of the images that SC State has had in the past and start moving down this new path. The Chairman hopes this idea will help SC State have more of a connection with the business community.

There was an exchange of dialogue between the Trustees and Chair Pinson as follows. Overall, the concept was well received by the Board. Trustee Richardson indicated that he would like to suggest a few names of persons to possibly serve on the Advisory Committee. Trustee Nance indicated that he has been approached by business leaders wanting to help SC State. Trustee Epps stated that he supports the concept and asked what process would be followed? Explaining that he does not want a huge committee, Chairman Pinson asked the Trustees to forward some names to him.

Trustee Joyner-Fleming suggested including a few retired, higher education administrators because they could help tie business and higher education together to give insight on how these two could work together.

Trustee Epps indicated that SC State has a business cluster that consists of a fair amount of corporations. He indicated the business cluster and the Advisory Committee need to be coordinated
to work together. Chairman Pinson replied that he looks at the business cluster differently because we are really focusing on SC State’s core agenda. The idea is for these individuals to look at the business cluster but not just look at what they are working on but what SC State’s needs are, what we are moving toward and help bridge relationships that are in the best interest of SC State thus making sure our students get internships and making sure the curriculum is fitting to more of a knowledge base. Trustee Epps stated that those are the exact goals of the business cluster and it is just a matter of communicating it to them. Chairman Pinson explained that he wants the key executives that are already active throughout the state because they may be serving in capacities that could be beneficial in bringing information back to the University that we may not be receiving or participating in.

Trustee Lott suggested including someone from the secondary school level on the Advisory Committee especially if they have the technology centers because they too work in that area with the workforce.

Trustee Wright suggested that the Board make sure they use financial people that will help us focus and give direction with our numbers as well.

Trustee Washington stated that he supports the idea 100% and suggested including representatives from the State Treasurer’s Office, the State Auditor’s Office and the State Comptroller General’s Office to bring value to the process. Trustee Washington indicated that the State Treasurer has already offered to work with Chairman Pinson, President Cooper and Mr. Smalls on {inaudible} infrastructure.

Trustee Tobin suggested having a subcommittee delineate what the expectations are for the Advisory Committee. He thinks the goal and direction need to be made very clear to them.

Trustee Corbitt asked what process will officially make these people part of this group. Chairman Pinson stated that the Advisory Committee does not need to be a large group but rather, an effective group. Once he gets some names, he will circulate them to the Trustees and he will select some folks that the Trustees all agree upon to serve in that capacity.

Trustee Waldrep suggested coming up with a mission statement for the Advisory Committee because there are numerous issues on the table. He believes it would be helpful if this concept was coordinated and spell out what particularly is expected.

Trustee Lott stated that we need to have a group that will come up with a mission statement so when these persons are contacted we will already have that in place. We need to have goals and objectives that we want them to work on so everyone will be on the same page when they go out. Chairman Pinson agreed and indicated that they would get that information out to everyone next week because he would like to announce the Advisory Council in the next couple of weeks to get moving forward on this.

Approval of Minutes

Chairman Pinson asked if there were any corrections on the December 10, 2010 minutes. None being stated, he asked for a motion to adopt the minutes. Trustee Corbitt moved, seconded by Trustees Wright and Waldrep, to approve the minutes as printed with any necessary corrections. Chairman Pinson called for questions.
Trustee Washington asked if the minutes from the Budget Workshop and the last Budget Committee meeting were part of these minutes. President Cooper indicated that these are minutes from the last full Board meeting. Trustee Washington indicated that he understood President Cooper to say that there was a Board meeting to discuss the budget so the minutes of that meeting should be here. Trustee Nance clarified that the budget workshop was a Budget Committee Meeting and those minutes would be provided at the next Budget Committee meeting. Trustee Washington indicated that nonetheless a Mid-Year Budget Review document was presented and that is the property of the full board. Given these incredible, tough, economic times and other serious fiscal decisions that will be made by this administration and governing body and given that this body will not meet again in an official capacity until maybe by the April Board meeting followed up by the June retreat, he thinks it is imperative that the Board have some real time for legitimate discussion on where we are as an institution fiscally. He indicated everyone sitting around the table wanted to help to ensure that the solvency of this University is ultimately protected. Chairman Pinson indicated that the Board had these discussions a few weeks ago and that it does not mean that in two weeks if they have to make a hard decision that they cannot come together in a conference call or a called meeting and meet again. They are trying not to change the Board meetings because of Trustees’ personal schedules. He indicated that he did not want to drag out a Board meeting. Trustee Lott stated that most of the information that was passed out in Columbia was also received in the Committee meeting. She stated they do have what was presented in Columbia unless they are talking about two different things. Trustee Washington stated they were talking about the same thing and asked what the charge is going forward; what is the role of the governing body; what oversight charge should the Board be giving right now to the President and his professional staff because there is a Board charge and direct involvement in this process as well. Trustee Richardson reminded Trustee Washington that they are trying to approve the minutes now. Trustee Joyner-Fleming added that since the last meeting, there have been some decisions made; the budget has been almost closed down which was not done when they had the Committee meeting so she thinks there should be some discussion on where we go from here. Trustee Richardson indicated that they should get to the presentation.

Chairman Pinson then called for the vote on the Motion to approve the minutes. Vote: unanimously approved.

President’s Report

Chairman Pinson called on President Cooper to present his report. A copy of President Cooper’s presentation was discussed as attached (Attachment 3). In addition, President Cooper provided the standards that may be used to standardize allocation of funds to higher education (Attachment 4). This is based on information that is submitted to the Department of Education and the Commission on Higher Education (CHE).

President Cooper stated that the goal is to have the Strategic Plan completed by July 1st. He explained that they used a survey methodology to pole faculty, staff, alumni and Board members soliciting their input. They are focused on 5 goals that they think are important for the University. These are the integrated goals that cut across all of the functioning units of SC State and it will lead to the documentation of our efforts in qualitative and quantitative measures to demonstrate our success for these goals. President Cooper thinks this will link to the Chairman’s concept of engaging the business community to understand the things that we value at the University. It gives us an opportunity to rank priorities with the different University programs and expenditure of funds. It will also serve as a base document as we look at reports that go particularly back to five years, our five year report. It also assures that those things that we say we are going to do will be monitored by
CHE. Dr. Rita Teal indicated that the Strategic Planning Council has identified five general university goals from which each of the Vice Presidents will develop their division goals. The results will be presented at the April Board meeting.

Trustee Washington asked President Cooper if he could contact his office about a meeting with city and local officials about the Extension Center in Charleston. President Cooper replied yes. Trustee Washington believes the President’s presence would definitely help move this process along.

As it relates to the data provided to the Governor and CHE, Trustee Washington asked President Cooper if there were any discoveries made by the University that may help improve certain areas that we are currently working on. President Cooper responded yes and explained. Trustee Tobin stated that sometimes we rely on raw data but some consideration has to be given to the students that we serve when they come in to our University and how they leave; if we deal purely with the numbers, we will be left out. President Cooper agreed.

President Cooper stated that the U.S. Department of Education is recommending a reduction of Pell Grants from $5,550 to $4,705. The majority of SC State students depend on Pell Grant so this shifts the burden to students for an additional $845 per academic year. There is also a recommendation to reduce Student Education Opportunity Grants (SEOG) which goes to students that have the lowest family income level. Many SC State students depend on SEOG as well. Based on the information received from higher education groups in Washington, President Cooper provided a draft letter and asked the Trustees to write South Carolina Representatives, copying the Senators, to describe the impact of this cut on SC State and minority serving institutions generally (Attachment 5). President Cooper indicated that if these cuts go into effect with the downturn in the economy and the potential downturn in federal funding, we could find ourselves as a tuition dependent university losing resources which could have a negative influence on enrollment for students attending SC State. He stated that this has to be a campaign for SC State and other minority serving institutions to save important federal funding that allows students to have access and opportunity to higher education through our institutions. Trustee Washington asked for an electronic copy of the letter. President Cooper indicated that he would provide an electronic copy as well as the addresses and fax numbers of those individuals to whom the letters should be sent to in South Carolina.

President Cooper indicated that there would be an opportunity today at the close of the meeting for Trustees to tour the Hodge Hall Annex facility if they wished.

Trustee Tobin requested that the University revisit and consider, later down the road, the possibility of other Hodge Hall naming rights after some of the scientists or distinguished individuals in that building that have made significant contributions to SC State. President Cooper indicated that they will certainly do that and reminded that we have a current policy that drives naming rights.

Trustee Tobin applauded President Cooper and his administration for coming forward and having some anticipated budget projections. He asked if we anticipate any current issues that we might have prior to the Board retreat. President Cooper replied that some of their decisions are driven by Human Resources policies and there are some notification dates that have to be utilized and because of the need to deal with those kinds of issues, the administration may move forward. Trustee Tobin requested that the Board be informed of any changes and when those changes will occur in order for the Trustees to know and be able to respond. President Cooper agreed to share the information with the Board as requested moving forward.
Trustee Waldrep indicated that he received some concern that some budget information is less than forthcoming to some Trustees than others and asked if there was something that can be done to increase the flow. He stated that the concern is that some Trustees feel they are not getting all the information that they need when they need to get it. Trustee Waldrep recommended that this communication issue be addressed. In response, President Cooper explained that they work through a committee process and information that they shared with committees was shared with committees at one point, but now they are sharing committee documents and information with the full Board. They are scheduled to meet on a quarterly basis and if they meet on a quarterly basis, he feels they do a good job distributing information. He stated that he believes there is a sense of urgency to get some information out now in a timelier manner. President Cooper stated that they are using their time as efficiently as he knows how. He indicated that he wants all Board members to be fully informed. They are sharing information electronically and even though they do that, some indicate it is not received. Questions that are directed to him through the Chair or individual Board members, they are sharing that information and when they get the response to those questions he thinks they are sharing it with the full Board.

Chairman Pinson interjected and stated that this is the tone that we have gotten engulfed in at SC State, constantly wanting to look at numbers. While you can keep looking at those numbers, SC State has to get to a point where it is raising money by building relationships. The tone that has to come out of this University is one that is positive and one that folks want to partner with. The Advisory Committee is going to take us away from this negative tone. We have to move forward and we have to stop spending our time questioning numbers. Chairman Pinson indicated that while he was not a CFO, Mr. John Smalls has gotten recognition from the State Budget and Control Board and from the federal level of raising the standards here at the University before he got here. We are going to change the tone and stop the rhetoric to become a Board that brings in money. We will also celebrate relationships we are building around the state and nation because these are the universities that are going to survive. There has to be a level of respect and trust. They have to respect the processes. He wants to change this environment of just sitting here and going through numbers. Chairman Pinson stated that if you have an individual issue then you are welcome to come to this University and sit with Mr. Smalls and go through it on your own time. He stated that the Board will not waste any more Board meeting time dealing with these kinds of issues. If there is an issue that comes up, the Board will address it as a body; they will vote and make the right decisions and move forward. Otherwise, the Board’s energy is going to be moving the University out of this dark cloud that we sit under and bring it to the light so our students can benefit. We are going to move forward because some folks will never feel comfortable. Our responsibility has to be about this University and these students making sure we give them the opportunity and environment to succeed. We sit here and watch the President of the United States’ state address focused on education; we are failing in the United States. We are falling behind; we are not putting emphasis on bringing our students forward and that is the thing that SC State has to do. Chairman Pinson indicated that several Board members told him that they want to be more impactful; we do not feel like we are being impactful here in Board meetings. This is going to be the new tone going forward and everything will be transparent. They are going to have committees. Trustees will have the opportunity to address any issues or questions they may have but will do it on their own time. Trustee Waldrep stated that he wanted to make sure that the pipeline was open to the President and that everyone feels like they can go to the President and get information. President Cooper responded yes.

Trustee Waldrep indicated that each Trustee should have a laminated copy of the Transportation Center’s audit report upon its release to share with their constituents for clarity purposes and get the truth out. He thinks this is one of the most important relationship things for SC State so we can
move forward. President Cooper supported that. He stated that when they get the audit report it will be a truthful assessment of what they have done since 1998 at SC State. That will close the chapter and hopefully allow SC State to move on being excellent in transportation. Trustee Waldrep recommended that we get that information together and present it to the media upon release.

Trustee Washington stated that it would be helpful when the comprehensive audit is completed, before it is sent to the State Auditor’s Office or the Comptroller General’s Office, that the Board of Trustees, in executive session, have a thorough discussion with our external auditors and away from the administration in the event there are some things they want to report on in the absence of the administration but in addition to that, in the presence of the administration/key administrators like Mr. Smalls and the President. The Elliott Davis report should have been handled the same way. When there is a finding, the governing body should know before the ink dries on the paper. Trustee Washington indicated that is how you become comfortable with numbers and information. If you request something as a governing body, you should then take the time to review and examine with the external folks responsible for the report itself. This is part of the Board’s obligation to the taxpayers of this state. If we request something, we should understand what is in the document. The same thing goes for the management letter. Trustee Washington indicated that questioning, moving on and trusting are all okay but he thinks verifying is also okay. Just because you want to verify, it does not mean you do not trust. You want to understand what it is that you are trusting in so the verification of it is so very important and he needs to understand and will be stuck in the past until he gets understanding because that is the only way he can go forward. Chairman Pinson indicated that he understood that but one can choose to say I am going to spend all day or half a day coming to the University before the Board meeting and do that because one should not hold up the whole thirteen. Just like kids in the classroom, you might have to have special attention for that one but what he is saying that they will make sure they give that time for everybody but not hold up the whole body. Trustee Washington commended Chairman Pinson for his comments and stated they were well stated.

Trustee Tobin stated that this is a major commitment and he appreciated the Chairman’s comments but we have a fiduciary responsibility that if they do not understand, we need clarity. Chairman Pinson stated that is why they had a meeting in Columbia and they will have other meetings. If you have individual stuff that you want to know, it is up to you to come to the University, sit down with the Finance Department and get clarity. But, if it is not an issue that the majority of the Board wants to deal with then we are not going to hold up progress going forward. Chairman Pinson stated it is our same responsibility to be bringing in relationships, corporate relationships, fundraising. Those issues are just as important too. At some point, you have to get out of the Board room and start pumping your message because somebody has bought into that message and that to him is just as important as getting clarity for one or two Board members but we are not going to use our time, like we are this morning dealing with this issue. We have to move forward. Trustee Joyner-Fleming asked what is the process for sitting down and talking with a Vice President? Chairman Pinson replied you make the request. President Cooper indicated that Trustees could call him and he would make sure that happens. Chairman Pinson stated it is open. We are going to have to put our energies on moving forward. He indicated that he is not hearing that from the whole Board. He does not want just one or two to take us off course.

Trustee Epps asked what was the status of a Capital Campaign? President Cooper indicated that they have not done this because it is something that has to have buy-in from the Board and the administration in order to move that on. Trustee Epps asked how we jump start it. President Cooper indicated that one of the things they tried to do last year at the summer retreat was to begin that. He thinks this is one of the highest priorities for the University so the sooner they can put it on the
agenda and be engaged in the process the better. Mr. Holloman shared last year what they needed to do in terms of the silent phase. It opens the doors to go to foundations and corporations. It articulates the clear methods and priorities and we all need to be on the same script. Trustee Epps asked if there was a plan to implement a feasibility study. President Cooper indicated that is a part of the conversation that the Board and administration need to have. He stated they do need to have that but also they need to understand how it is done. President Cooper welcomes this conversation. They will put it on the agenda. They can consider some conversation for the April meeting but if it were on the agenda for the June meeting, they could bring in some consultants to help us in our conversations. Trustee Richardson indicated that he is encouraging this as strongly as he can. Chairman Pinson agreed they should start having dialogue about this now so that by June there will be a clear direction in launching it and not talking about it because this has been discussed several times since he has been on the Board. It needs to be launched and they need to be out there hitting the pavement. Chairman Pinson asked Trustee Richardson to pull his committee together and talk about it to start moving forward with it.

Trustee Joyner-Fleming requested a copy of the plan for raising funds for the Jeffries field. Mr. Anthony Holloman indicated that he would provide Trustee Joyner-Fleming with that plan.

Standing Ad Hoc Committee Reports

Academic Affairs and Faculty-Liaison Committee

- Recommendation for Honorary Degree

Trustee Corbitt indicated that the Academic Affairs Committee met and is recommending an honorary doctorate degree be awarded to Mr. Colin Powell. **Trustee Corbitt moved, seconded by Trustees Wright and Edwards-Duncan, to award Mr. Colin Powell with an honorary doctorate degree at Commencement in May.** Chairman Pinson called for questions. There were no questions. **Vote: unanimously approved.**

Budget, Audit, Facilities and Grounds Committee

Trustee Nance indicated that his Committee has two items that were discussed two weeks ago in committee.

- Tuition Assistance Program for Temporary Grant (P-14) Employees

Trustee Nance indicated that this would allow staff (P-14s) to take one course per semester at no cost to them. Chairman Pinson asked for a motion. **Trustee Washington moved, seconded by Trustee Waldrep, to adopt the Tuition Assistance Program for Temporary Grant (P-14) employees. Chairman Pinson called for questions. There were no questions. Vote: unanimously approved.**

- SC State University Health, Wellness & Conference Complex

Mr. Smalls briefly provided an overview of this project. Mr. Smalls indicated that the student activity fee increase, if any, would not take place until the facility was built and operational, 2014. President Cooper indicated this project would not impact the E&G budget. Mr. Smalls stated that we do not have any commitments for the suites yet but they would have two years to market the facility. Attorney Ed
Givens indicated that since the article went out, the University has received calls from various companies interested in this program. He explained that companies use this type thing as a write off to give tickets to their customers. Trustee Lott expressed concern that we think this through and not depend on just what somebody says. She would like to have more of a commitment than someone just saying i.e., she is very excited today but then when you come back for her contribution, well my budget doesn’t allow it. Trustee Lott does not want SC State to get caught up in that when we are already scrambling for funds. Mr. Smalls stated that they cannot do anything until the Board approves this. Chairman Pinson indicated that the big picture is what obesity is doing to our communities and right now we do not have facilities where our students and faculty can work out. He stated that this will help update our facilities and allow a place for students and faculty to work out. Trustee Nance indicated that in light of Mr. Smalls report and the fact that the 2% increase will not take effect until 2014 that this should be changed to an action item. He asked the Board to vote on this now to move forward with this project. Trustee Richardson so moved. It was seconded by Trustee Nance. Chairman Pinson called for questions. There were no other questions. Vote: I’s – Trustees Pinson, Corbitt, Nance, Edwards-Duncan, Epps, Joyner-Fleming, Richardson, Waldrep, Washington and Wright. Nay’s – none. Abstained – Trustees Tobin and Lott. Motion carried.

Trustee Washington commended President Cooper and his staff for providing the information he requested at the last Budget Committee meeting. He indicated that he reviewed the information and made some observations. Trustee Washington shared the most important observations and indicated that he would share the others at a later time. He observed that the Academic Affairs division increased the number of deputy administrators from two to three adding an additional deputy administrator’s salary of $100,000 and two executives were added under the additional deputy administrator at an additional $160,000. Trustee Washington stated that converted salaries were requested but not provided. He indicated conversion salary according to the contract awarded to each tenured faculty member becomes a very critical informational piece because that is how the University determines future budget commitments going forward. Trustee Washington stated that tenure is a real potential fiscal burden on the University. This is a good first step to take a serious look at what the impact is on the bottom line as we consider raising tuition, furloughing employees or implementing a Reduction in Force (RIF) plan. He suggested getting the converted salaries data because he thinks it will be helpful to the budget process going forward. Trustee Washington requested the conversion salary formula. He recommended a possible freeze on tenure and promotion until they better understand what our budget constraints are because it is a lifetime commitment against the budget. Trustee Washington stated all of this becomes a critical measure going forward that they should know about and that would assist everyone in making better budget decisions. He suggested examining the current Tenure Policy on non-tenure track slots, determining how to control the percentage of non-tenure slots that the University can basically afford and then base it on our budget capabilities. There was an exchange of dialogue related to this suggestion. Chair Pinson requested that the discussion be pushed towards the Academic Affairs Committee to rectify and come back at the next Committee meeting with more information to continue the dialogue. President Cooper indicated that Academic Affairs would be prepared to address Trustee Washington’s concerns.

Trustee Tobin stated that he abstained on vote for the Wellness Center, not because of the Wellness Center itself, but because of the current trend of SC State supports of the State Club.

Trustee Washington suggested that if they looked at each of the divisions (Economic Development/Public Service, Student Affairs, Finance and Facilities, Institutional Effectiveness and Athletics) using the same concept as was used for Academic Affairs this would provide the necessary financial information as a governing body to offer informed ideas and suggestions to the
administration. He offered forwarding the Academic Affairs information to the Chairman of that Committee and volunteered to do the others as well and get it to the chairpersons of those Committees also so when the Board comes back they can go through this very carefully. Trustee Washington will contact the President to have a conversation about this. Additionally, Trustee Washington suggested revisiting the 9/11 formula on the conversion of salaries because it is uniform and it worked in the past. President Cooper stated that they will review the written policies that are in Human Resources and be prepared for conversation in the Academic Affairs Committee.

Institutional Advancement, Marketing, Public Relations and Fundraising Committee

- Board of Visitors Vacancies

Chairman Pinson called on Trustee Richardson for this action item. Trustee Richardson stated that the Committee has a Board of Visitors nomination for Mr. Robert Troy Felder (Attachment 6). He gave a brief overview of Mr. Felder’s bio and asked the Board to accept the Committee’s recommendation appointing Mr. Felder to the Board of Visitors. Trustee Richardson {inaudible}. Trustee Wright seconded the Motion. Chairman Pinson called for questions. Trustee Epps asked {inaudible}. Chairman Pinson called for the vote. Vote: unanimously approved.

Other Items for Discussion

There were no other items of discussion. Chairman Pinson called for a motion to go into Executive Session.

EXECUTIVE SESSION:

Trustee Corbitt moved, seconded by Trustee Nance, to go into executive session. Vote: unanimously approved. The Boardroom was cleared and the Board went into executive session.

OPEN SESSION RECONVENED:

Chairman Pinson indicated that while the Board was in Executive Session no actions were taken.

Trustee Richardson moved, seconded by Trustee Nance, that the Board direct the President and his administration to right size the University through cuts to personnel services with two goals: (1) Balance this year’s budget with at least a $1 million surplus and (2) Propose a FY 2011-12 budget with at least $2.5 million surplus and with a minimal increase in tuition and fees, if any. Chairman Pinson called for questions. Trustee Washington moved to amend the motion to also include a freeze on tenure track for 2011-12. Trustee Richardson accepted the amendment and that became the motion. Chairman Pinson called for the vote on the Motion as amended. Vote: unanimously approved.

Chairman Pinson indicated that there was a discussion between the Faculty Senate and the President. He indicated that it is in the Board’s interest that those conversations continue to evolve and that they continue to have dialogue. The Board’s interest is that there is some resolution that works out with the two organizations understanding that they both play a pivotal role in this University. Chairman Pinson applauded them for having the dialogue. He supports it continuing and looks forward to updates.
ADJOURNMENT:

Trustee Corbitt moved, seconded by Trustee Nance, to close the meeting. Vote: unanimously approved. Chairman Pinson declared the meeting adjourned at 3:15 P.M.

All referenced attachments are made a permanent part of these minutes.

Respectfully submitted,

[Signature]
Robert M. Nance
Secretary of the Board of Trustees

[Signature]
Chrystel Rogers
Recorder

Attachments:
1 - Agenda
2 - Supporting Materials
3 - President Cooper’s Report to the Board of Trustees, February 17, 2011
4 - Ten-Year Summary of Tuition & Required Fees for Full-time, In-state Undergraduates – Public Institutions
5 - Draft letter concerning Pell Grant and SEOG cuts
6 - Biography of Robert Troy Felder