CALL TO ORDER / OPEN SESSION:

Acting Chairman John H. Corbitt presided and called the meeting to order at 9:11A.M. The public notice was read. The agenda (Attachment 1) and supporting materials (Attachments 2-9) were previously circulated to the members. Trustee Gail Joyner-Fleming extended the invocation. The roll was called.

Trustees present: Dr. John H. Corbitt, Mrs. Linda Edwards Duncan, Mr. Anthony T. Grant, Dr. Gail Joyner-Fleming, Ms. Patricia B. Lott, Mr. Jonathan N. Pinson, Dr. Walter L. Tobin and Mr. Maurice G. Washington / Ex-Officios: Dr. Jesse Kinard (via phone), Mr. Nathaniel Shazier, Mrs. Kay Snider and Dr. Larry Watson.

Trustees absent: Mr. Robert Nance (excused) and Mr. Robert Waldrep / Ex-Officios: Mr. Jameel Allen, Mr. Nathaniel Howard, and Mr. Edward Williams.

Administrators present: Interim President Dr. Cynthia Warrick, Executive Director to the Board Ms. Joyce Green, Vice President for Academic Affairs Dr. W. Franklin Evans, Assistant Vice President for Budget, Facilities and Grounds Mr. Eric Eaton, Executive Director for Institutional Effectiveness Dr. Rita Teal, Athletics Director Mrs. Charlene Johnson, Interim Assistant Vice President of Student Affairs Dr. Tamara Hughes, Vice President for Research, Economic Development and 1890 Programs, Mr. John Rosentshall, Director of Internal Audit Mrs. Evelyn Anderson, Director of Public Relations Mrs. Erica Taylor, Executive Assistant to the President Mrs. Shondra Abraham and Administrative Assistant to the Board and Recorder Mrs. Eartha Mosley

Others present: Real Estate Foundation Representatives Ms. Robin Perrineau, Ms. Fran Simpson, Mrs. Merylin Jackson, Mrs. Debra Joseph (via phone); Financial Advisor Mr. Gregory Fawcett (via phone).


ADOPTION OF AGENDA

Chairman Corbitt asked for a motion to approve the agenda. Trustee Tobin stated that he sent a letter to the Acting Chair requesting an open discussion on the investigation that Attorney Reginald Lloyd was in charge of and asked that it be placed on the agenda. Dr. Corbitt indicated that he did not ignore the letter but that a discussion would take place with legal counsel in executive session and then in open session.

Trustee Washington made a motion to amend and adopt the agenda to include a discussion after lunch on the process for the selection of a permanent president for the University. Trustee Joyner-Fleming seconded. Vote: unanimously approved.
APPROVAL OF MINUTES

Trustee Corbitt asked for corrections to the minutes.

Trustee Maurice Washington moved, seconded by Trustee Linda Duncan to approve the minutes as published. Vote: unanimously approved.

Dr. Corbitt stated that under the law of the state of South Carolina, the Board can have executive sessions. He further stated that the Board has not violated the law by having executive sessions; he reviewed the law from code section 30-4-70; which states “under executive session the Board will discuss contractual issues with the foundations; under personnel issues the Board will discuss recent hires of the president; and under legal advice the Board will discuss the investigations.”

EXECUTIVE / CLOSED SESSION:

Trustee Linda Duncan moved seconded by Trustee Fleming for the Board to go into Executive Session to discuss contractual, personnel and legal matters. Vote: unanimously approved.

The Boardroom was cleared and the Board went into Executive Session.

OPEN SESSION RECONVENED:

Chairman Corbitt indicated that while the Board was in Executive Session, no decisions were made and no votes were taken.

Trustee Washington stated in light of the ongoing very technical discussion of University Village and the bonding work that is required, he would move that the University ask University General Counsel to consult with external bonding counsel on the subject matter for guidance, seconded by Trustee Lott. Vote: unanimously approved.

CHAIRMAN’S REPORT

Trustee Corbitt indicated to the faculty and staff that the Board would try very hard to schedule the executive sessions near the end of the agenda to prevent faculty from sitting and waiting for hours to give their reports before the Board.

Dr. Tobin stated he made a request earlier to receive advice from our attorney on the investigation of Attorney Lloyd and that legal counsel would be getting back with the Board. He added that, Dr. Clemmie Webber, one of the University’s dear alumnae and contributor to the University, funeral was held on Monday. He represented the Board in making remarks and presented the family with a certificate from the University which was signed by the Acting Board Chairman and Interim President; the gesture was well received by the family. He also applauded Trustee Lott for taking the leadership and initiative in seeing that the Board did not miss this opportunity since we were not on the program.

Trustee Grant stated that another pillar of the community passed away, Mr. Ronald Sarjeant, Director of Bands. The Board was represented by Trustee Grant who presented a resolution to the family on behalf of the Board. He acknowledged and thanked Mr. Sarjeant for his many kind contributions to the University. Mr. Sarjeant’s family was grateful and appreciative.
Trustee Corbitt thanked Mr. Grant for being the University’s representative at Mr. Sarjeant’s funeral and Trustees Lott and Tobin as representatives at Dr. Webber’s funeral.

He thanked Trustee Lott and the president for representing the Board and University at the South Carolina State University National Alumni Association Convention, which was held in Baltimore, Maryland. Trustee Lott stated that she was there as the immediate past president for the association.

Trustee Corbitt indicated that he attended meetings with the Foundations and will participate in a conference call with the Real Estate Foundation on Wednesday, September 18th at 9:30am.

Trustee Corbitt mentioned that he requested a supplement to the Interim President’s salary from the SCSU Foundation; the supplement was granted. He recommended that the funds be placed in a special account and divided into 12 payments.

The next committee meetings are scheduled for September 13th. Fall Convocation is scheduled immediately following the committee meetings at 3:00 pm. Trustee Corbitt asked all trustees to attend convocation. Trustee Tobin stated that so much information is discussed in the committee meetings; he encouraged all members of the Board to attend all the committee meetings to prevent asking the same questions over again. Trustee Corbitt echoed those remarks.

**BUDGET UPDATE (Attachment 3)**

Dr. Warrick introduced the new Assistant Vice President of Finance, Mr. Eric Eaton. He comes from New Jersey where he was a CPA and CMA for a number of years with Fortune 500 companies in varies sectors. He was born and raised in Montgomery, AL, graduated from Howard University with a Bachelor’s of Business Administration degree major in Accounting. Following graduation he joined Ernst & Young and Continental European for eight years. His professional corporate background includes financial management experience in publishing (Time Warner, Meredith Corporation, Earl G. Graves, Ltd.) financial services (Western Union, NEXXAR Group, Inc.) and information technology (Connotate Technologies, Inc.). Mr. Eaton is married with three adult children. He is a certified public accountant and a certified management accountant.

Trustee Grant asked Mr. Eaton to give the highlights of the budget and questions would follow. He indicated that the budget has to go through the Budget, Facilities and Grounds Committee which meets on September 13th and before the Board on the 27th.

Mr. Eaton stated that the materials were distributed electronically to the Board for review. At the point when he became engaged with the University and the budget process, he, along with his team looked at a number of issues and initiatives to be implemented in finalizing the University’s budget plan. One of the first things he did was to work with his group as part of his education about the University’s operations to get some sense of what the financial focus has been over the last several years. One of the things they found in looking at some of the statistics and analyses was that we have had some trends that have not been significantly positive in terms of the University and primarily in the area of enrollment. He looked at trends on cost, the University’s cost structure, with respect to faculty structure, as well as trends that have been prevalent in the last years relative to the level of state support that comes to the University.

Mr. Eaton stated that he wanted to come forth with a plan whereby he would present a number of objectives with respect to where the university is going in the future. The first thing he would like to do is stabilize the University’s operations. He stated that we need to get to a point where we can begin to have our operations at a surplus level so that...
we can meet our debt requirements and rebuild our reserves as a condition of our accreditation, as well as to begin to rebuild the university’s levels of unrestricted cash.

He stated that he is looking at a number of other areas with respect to adjunct professors, temporary staff and contractual services. He believes that there are a number of opportunities by which the university can restructure its cost and place operations on firm footing. He wants to rebuild confidence with the University’s community of stakeholders which consist of students, parents, employees and citizens of the state, in order to help Dr. Warrick and her team generate community support.

Trustee Grant stated that it would be helpful to have a clearer understanding of our run rate in terms of where we ended the year and make certain we have all those numbers counted for this fiscal year. He stated that we have had a challenge with E&G, trailing five or six year deficits. We must put together a plan to stop that. The E&G numbers end up getting absorbed in the consolidated year ended report; therefore, you do not see it.

Mr. Eaton will make certain all expectations and questions have been addressed. He has asked the accounting staff to restructure its reporting, with respect to the finances of the University. He stated that we need to project clearer transparency results in terms of all aspects of unrestricted operations and those with restricted designation, separate from the financial report, so you see financial reporting with respect to 2012 and going forward “an entity based reporting at the corporate level”; those changes are being made.

Trustee Grant stated that he would like to see some kind of dashboard for a financial period that we should be looking at on a periodic basis; the dashboard should have some type of mutual agreement, presented to Dr. Warrick and the budget committee, and then shared with the Board so that we are all watching the same measurements; look at how to implement CPI (continuous process improvement); figure out what we can do differently as it pertains to cost. He added that things that have been stovepipes in the past need to go away. Stovepipe or silo is entity or department that only focuses on their department or division.

Mr. Eaton indicated that the staff is in the process of completing the financial report for fiscal year 2012. Within the next few days, the finance committee should receive the preliminary financial report for fiscal year 2012 and the audit from BDO. Trustee Grant stated the Board should hear about it before seeing it in writing and also the Board should have input on the response.

Dr. Watson expressed concern regarding academic affairs being the only division with a negative cost; reducing academic affairs by approximately $4 million dollars. He questioned how the administration proposes to accomplish this reduction and what it will look like when it takes place?

Mr. Eaton shared that this is the second round of adjustments in terms of where we are going, providing a budget plan that will begin to sustain the University in a better manner. He stated that he is not solely focusing on academic affairs but it has become the next step. There have been discussions on how to deploy members of the academic faculty to other areas of the University if they are not necessarily required in the classroom for a period of time. Dr. Watson stated that if there is a plan to actualize that figure, the plan should be administered according to the policies and procedures in place for faculty reduction.

Mr. Eaton replied that all options must be on the table; we must look at all options and come up with a good plan to move forward. Trustee Grant stressed the importance of the budget being vetted at the appropriate committee level and to make certain all concerns and issues are addressed.
Mr. Eaton affirmed that enrollment is the key to statistics. He indicated that we will be challenged in trying to make the goal of 4,200 students. Every student we fall short equals approximately $15,000. There will have to be some substantial changes right away as we move to the spring semester, and we must do a better job on retention.

Trustee Grant stated that what has happened in the past is we pad the numbers for a head count and we don’t get there. Then we rock along and do not make the necessary contingency plan. There are better practices; we must research and employ those practices. We should prepare a budget we are comfortable with and then build a budget around that number that we know we will make and everything above that number will be a contribution to the budget.

Trustee Washington asked what is the difference in this budget and the budget approved in June? Mr. Eaton stated in June the Board authorized the initiative of a $2.2 million budget reduction. This budget represented the budget with the reductions taken. So this becomes a starting point with this initiative. It reflects what came out of E&G.

Trustee Washington stated that focusing on the core in revenue about $70 million dollars only and the core operating expenditures right about $66 million, if we move forward with the $1.6 million match for the transportation center, unless we hit the enrollment numbers he does how we will be able to afford the $1.6 match. What it actual does is we close with a surplus just on revenues to expenditures of about $3.8 million dollars. We factor that in, we drop to under $2 million, and we still must compensate for the requirement of SACS which is a $2.1 million surplus. We then turn around at the end of the year and apply it to address anticipated shortfall. Trustee Grant stated because SACS recommended a $2.5 million dollar reserve does not necessarily mean cash; it could be equity. Trustee Fleming asked if there is a reason why we continue to keep the $1.6 million match for the transportation center in the budget when it is evident that we cannot afford it at this particular time? Mr. Eaton replied that what we keep in and what we take out will be decided as we finalize the budget.

Trustee Washington asked how comfortable Mr. Eaton was with the revenue side of the budget, especially tuition? Mr. Eaton stated there is still a lot of work to be done to secure the enrollment for the fall.

Trustee Grant indicated that we must have a contingency plan and a contingency budget in place so we are not so far out ahead with spending revenue. He stated that funding the transportation center will be vetted and questions about the transportation center cannot be answered at this time.

Trustee Washington expressed that if the $1.6 million is left in the budget, it does impact other decisions like Academic Affairs. Taking student fees and adding to the E & G budget is not what the University normal does. The quicker we can come to some type of realization that this is something that we cannot afford, the quicker the president and her team can move forward in putting together a budget that everyone can rally around and be comfortable with. At some point, we will have to make some crucial decisions here and as a governing body to the president and her team that they may carry out those tough decisions. Mr. Eaton stated that his chief concern is coming forth with an operational budget plan by August.

Trustee Corbitt asked Dr. Warrick at what point will we know about enrollment numbers? Dr. Warrick responded that we will not know the enrollment numbers until later this month. We will be challenged this fall but with the changes being implemented in enrollment management, we will reach the numbers for the spring. She would like to ensure her colleagues in the academy that we are not looking to achieve right-sizing by reducing staff, we will probably look at a way to employ faculty doing more research.

Dr. Watson stated his concern is not right sizing the institution, but right sizing the institution at the expense of one division. He appreciates Dr. Warrick’s reassurance that this will not be negative in terms of the impact on the faculty and staff; however, this budget does not reflect that. In looking at the budget, it gives great concern to academic affairs. Academic affairs does not only constitute faculty; it is the essence of the University, an institution of higher learning, without faculty, staff and programs in place to teach the students, who cares about enrollment, no students
will be here. Students are coming for academics. We must make certain that we are not jeopardizing our academic programs.

Mr. Eaton shared that there is a lot that can be done within the University to improve our operations, and again all options are on the table in determining that. He would not necessarily wait for enrollment to solidify before putting together something we could work on.

Trustee Washington said that trending should play an important role in decision making and Mr. Eaton did an excellent job in pointing out the trends. We are on notice as a governing body that the trends do not look very good. Should we meet later this month or move the meeting to later this month? Trustees have a responsibility to vet these numbers not only when we come together at meetings but at every opportunity we get. Are we being asked to wait until September to vote or to be aware as we look at critical areas that we may make some serious reductions needed?

Mr. Eaton stated that through the budget committee he plans to come back with a definitive execution plan. The numbers will be laid out. This would be the next step, where action is required of the Board. Trustee Washington asked if he would be asking for recommendations for short and long term? Because the immediate actions will have a carry forward impact because once we agree to the initial steps, we will modify behavior, and we will live within the confines of that until enrollment or trends indicate we can begin to move in a different direction. In term of rebuilding staff, it is driven by the fact that first we must see enrollment up, private support, the revenue change, then we can discuss the spending reductions taken in the past.

Trustee Washington asked if the Board will continue to receive the weekly enrollment updates? Yes, was Dr. Warrick’s response.

The budget committee meeting will be held on August 28th at 10:00am, via teleconference.

INTERIM PRESIDENT’S REPORT (Attachment 4)

Dr. Warrick introduced members of her leadership team. Mr. Eric Eaton, Assistant VP for Finance, Dr. W. Franklin Evans VP for Academic Affairs, Mr. John Rosenthall, VP for Research. She also introduced her husband, Dr. Jan Jasper, whom supports her greatly.

Proposed Organizational Changes (Attachment 5)

- **VP Administration**

Dr. Warrick requested support from the Board on the new organizational structure. Dr. Warrick recommended that the chief information officer, human resources, athletics compliance, institutional effectiveness and enrollment management serve under the newly created VP for Administration, which would be headed by Dr. Rita Teal.

Trustee Tobin expressed concerns about adding another VP position to the organization chart when the University is continuing to discuss right sizing the administration and faculty. Dr. Warrick explained that she is compensating for that by not hiring VP for Student Affairs and VP for Institutional Advancement. Those positions would remain vacant; however, Dr. Warrick would be responsible for Institutional Advancement as the main fund raiser for the University and Dr. Tamara Hughes was appointed the Interim Associate VP for Student Affairs. Dr. Warrick intends to recruit an Interim Chief of Staff.

- **Institutional Advancement**

Based on feedback that was received from the community, a Director for Campus Relations has been appointed. Mrs. Kay Snider is the interim director; her task is getting the University more involved in the community and the
community more involved in University activities. Ms. Snider will serve as the liaison for on and off campus activities. A vendor fair is planned for Tuesday, August 14th. A call center and social media division will be developed under campus relations that will play a dual role in reaching out to alumni. Dr. Warrick is excited about becoming a better neighbor in Orangeburg.

The plan is to reduce the cost of communicating with alumni by identifying more electronic email addresses and putting more publications on the website. The annual fund will continue thru alumni relations. One new initiative has begun, a publication called “This Week at SC State”. The articles are about what’s happening on the campus and will be posted on the website to provide information to the community about campus activities.

Dr. Warrick will serve as the fund raiser in Institutional Advancement along with her leadership team. They will work together to identify a strategic fundraising plan that will employ all of their abilities.

Dr. Warrick and Mr. Rosenthal will be involved in economic development working with the county, city, private and public organizations to develop relationships and partnerships.

- Other Concerns

Dr. Warrick stated that the Deans’ search is ongoing but from Mr. Eaton’s report it is unclear as to whether we will be able to fill those positions at this time. Dr. Evans and Mr. Eaton will be working closely together on this matter.

Trustee Tobin expressed concern that he has always been interested in a central contact person or number for individuals with problems/concerns or issues that have not be addressed. Dr. Warrick responded that the chief of staff will be appointed to address all those issues.

Trustee Washington stated that this is a time for assessment to determine where we are as an institution going forward, and asked if the Board as the governing body expect some type of progress report on assessment of each division, findings and recommendations for improvements? Dr. Warrick indicated that this leadership team will be accountable.

Dr. Warrick suggested that a blackboard account be established for the Board vs. transmitting documents through email. This would be an easier way of communicating.

MOTION

Trustee Tobin moved for the approval of the organizational chart to reflect the re-assignments and changes Dr. Warrick has recommended, Second by Trustee Washington to include the assessments recommendation. Vote: unanimously approved.

Nursing Program

Dr. Warrick introduced Mr. Stanley Harris as the Interim Chair for the Nursing Department. He is an RN with a Master of Science in Nursing, he is currently completing his PhD. Dr. Warrick stated that Dr. Teal provided her with background information and data pertaining to the nursing program. She first met with Dr. Walter A. Tobin, President of Orangeburg-Calhoun Technical College (O-C Tech) to develop a partnership in nursing to establish an RN-BSN program. The problem in the nursing department goes back to not having adequate faculty in the program. It is difficult everywhere recruiting faculty.

Dr. Warrick, Mr. Harris and Dr. Teal developed the proposal for voluntary closure of the pre-licensure part of the Nursing Program, which was shared with the Board and the nursing board. At the nursing board meeting, there were faculty and students present. Dr. Walter A. Tobin came forth in support of the strict partnership between the University and O-C Tech. He also wrote letters on behalf of the partnership. Dr. Watson shared that the students
suffer, the University saw this coming and it is inexcusable to lose a nursing program in a state that is in dire need of nurses. Dr. Warrick stated that we should concentrate on what we do best, which is bachelor degrees. Trustee Fleming questioned who will make certain that we are abiding by the standards set forth for the two year program? Mr. Harris stated the current program is accredited and the next visit is scheduled for November 2018. Trustee Tobin asked what is the possibility of bringing back students that already graduated from the nursing program but have not passed the exam? Mr. Harris indicated that a process is in place to address the needs of those students not passing the exam.

Band

Dr. Warrick reported that the University has a MOU with Claflin and O-C Tech which allows their students to participate on our band. We currently have eleven students from O-Tech and four students from Claflin University who are participating on the band. Approximately $1,588,509 million is provided in scholarships to students. When the band travels, food, hotel and transportation is provided to all members of the band. Each band member is required to pay a $125.00 fee to the band club which covers uniforms, shoes, maintenance and other items. There are 317 band members which includes flag carriers and dancers.

Ninety percent of the students on the band receive some type of scholarship. Dr. Warrick asked for feedback regarding non-SCSU students traveling. She also would like guidance and direction on what the Board would prefer to see in requesting a new MOU.

Trustee Fleming asked what benefit the University is getting from the MOU. Dr. Warrick shared that it allows for a good relationship for O-C Tech, in that students would consider matriculating to SC State after graduating from their two year program. For Claflin, working closely together and building relationships. We have a dual registration for Claflin and O-C Tech students in which students are to take a one credit hour course which should be paid to the University; however, it has not been enforced.

Dr. Warrick has encouraged Mr. Ellis to raise the current GPA of 2.0 for band scholarships. She also informed him to right-size the band because of the cost of traveling. It cost $65,000 for the band to travel to Howard University last year. She has also recommended that he invite high school bands to all home games to increase our relationships and partnerships across the state.

Trustee Lott asked about the leasing of the band instruments. Mr. Eaton stated that we acquired a five year capital lease. The last payment was made this year and the University owns the instruments. Trustee Lott mentioned the alumni association has given the University a check for $10,000 for the past eight years towards the purchase of instruments and this was the last year to issue a check. Mr. Ellis stated that he did receive checks from the foundation; however, they were used on band travel and the agreement was established prior to him being hired. Trustee Lott indicated the purpose of the money was to purchase instruments.

Felton Lab School

Dr. Warrick reported that there was a discussion about various segments of Felton being closed. She would opt to have the stakeholders to come together. A meeting for alumni and parents to discuss the future of Felton will take place at Felton on Saturday, August 18th. Dr. Warrick has already put together a group of faculty from the education department in science and math to look at funding opportunities to start building upon. She would like stakeholders to have a say; right sizing the faculty could mean having college and PhD’s in math, science, english and writing; faculty at the college level to enhance the students’ skills. She is looking at all options, but would like to talk with the stakeholders and to see what they are willing to do.
Athletics (Attachment 6)

Mrs. Charlene Johnson distributed and discussed copies of the Athletics Responses to the 2012 Board of Trustees Retreat Inquiry. She asked if we want to fund athletics as a Division I level or do we want to look at another level? She indicated that at this time we are not in a position to cut any men sports and with this year being the 40th year anniversary for Title IX, she asked that we proceed with caution as we look at cutting women sports. Mrs. Johnson also recommends that the University conduct an extensive study before a decision is made regarding changing divisions. Trustee Washington expressed concern as to whether the University can afford to fund athletics one hundred percent using E&G funds and suggest an assessment be done.

Emergency Response (Attachment 7)

Mr. Anthony Caldwell reported that the University has begun reviewing and assessing the Emergency Notification System (EMS). Emails were sent to faculty, staff, and students reminding them to register for EMS. When an emergency situation is identified, notifications are sent thru email and text messages. Mrs. Erica Taylor is the designated individual to send out notifications. He indicated UCITS will cover the maintenance. Dr. Warrick stated that a committee will review, assess concerns and set-up better guidelines.

Information Technology (Attachment 8)

Major Menard Clarkson shared that an assessment was conducted on the current camera system. There were several areas of concern that will be addressed. The call boxes are checked once a day vs. once a week. He stressed building a relationship with Orangeburg law enforcement to monitor the border of the campus.

Dr. Warrick, in closing her report stated she has enjoyed working with faculty, staff, students and alumni and wants to preserve the legacy of greatness at SC State University.

The Process for Selecting a Permanent President

There was brief discussion on the process of selecting a permanent president. The trustees agreed that the process used to select the interim president which engaged all stakeholders was a success with maybe some tweaking.

INTERNAL AUDIT REPORT

The Board decided that Mrs. Anderson’s report should be made in executive session because of the on-going investigation which the internal auditor has been involved.

REPORT OF DEPARTMENT OF TRANSPORTATION AUDIT (Attachment 9)

Dr. Charles Wright stated that there were three distinct audits: LAC- which is completed, SCDOT and Federal Highway Administration (FHWA). He indicated that all three audits covered a period from 1997-2010. Handouts were distributed for LAC and the SCDOT. He added that the activities of the audits took place prior to his employment here at SC State University.

As of July 16th the University has paid DOT $8,100.07 for overpayments. The University has been placed on a special status due to the SCDOT audit. Dr. Wright mentioned that the University could return to the normal status, per conversations with Mrs. Sherry Barton, auditor for SCDOT. Trustee Washington suggested that he request documentation regarding the University returning to its normal status.
Dr. Wright revealed that in the transportation center, they have adopted an audit-ready policy, which means every grant will be expected to be audited. He would engage the internal auditor’s office as well as the Office of Sponsored Programs. Trustee Washington mentioned the importance of Dr. Warrick monitoring these issues and to have the internal auditor involved in the rules of engagement.

Ms. Joyce Green asked the trustees to note the committee meeting schedule for September 13th. The meetings are scheduled to begin at 8:30 am to allow Dr. Warrick and trustee’s time to attend the Fall Convocation to begin at 3:00 pm.

The meeting adjourned at 4:55 pm.

Respectfully submitted,

Robert M. Nance
Secretary of the Board of Trustees

Eartha Mosley
Recorder

Attachments:
1 - Agenda
3 - Budget Plan FY’2013 dated 8.3.12
4 - Interim President Power Point Presentation
5 - Proposed Organizational Chart
6 - Athletics Response to 2012 Board of Trustee Retreat Inquiry
7 - UCITS Handout
8 - Campus Security: Report on Call Boxes, Security Camera and Parking Call Boxes Status Report
9 – JECUTC Handout dated 7.7.12, SCDOT Audit workshop, LAC Audit Workshop